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### December 2022 3rd Quarter Financial Statement [Japan Standard] (Consolidated)

November 10th, 2022

Listed on: Tokyo EM Systems Co., Ltd. Listed company name Stock Exchange

Code No. 4820 URL: http://www.emsystems.co.jp

(Name) President&Representative Hiromasa Kunim-Director

itsu

Managing director in the company, (Name) (Job title)

General Manager of Administraquiries

(Job title)

+81(0)6-6397-1888 Megumi Seki tion Headquarters Planned date of sub-

November 10th, Planned starting date of payment mission of quarterly 2022 of dividends

report Supplementary explanatory materials created for quarterly financial state-: No

Quarterly financial results briefing held (For Use by Analysts) : No

(Amounts of less than 1 million yen rounded down)

- 1. Consolidated results of December 2022 3rd Quarter Financial Statement (January 1st 2022 through September 30th, 2022)
- (1) Consolidated management performance (total) (% refers to rate of change over the same quarter in the previous year)

|                              | Sal   | les   | Operatin            | ng profits    | Ordina                                      | ry profits | Quarterly r<br>belonging<br>company sh | to parent    |
|------------------------------|---|-------|---------------------|---------------|---|------------|--|--------------|
|                              | Millions                                    | %     | Millions            | %             | Millions                                    | %          | Millions of                            | %            |
| December 2022<br>3rd quarter | of yen<br>12,491                            | 20.3  | of yen<br>2,113     | 80.3          | of yen<br>2,457                             | 39.5       | yen<br>1,644                           | 31.4         |
| December 2021  3rd quarter   | 10,386                                      | -     | 1,172               | -             | 1,762                                       | -          | 1,251                                  | -            |
| (Note) Comprehensive income  | December<br>2022 3 <sup>rd</sup><br>Quarter | 1,688 | Millions of yen     | (32.2)        | December<br>2021 3 <sup>rd</sup><br>Quarter | 1,277      | Millions of yen                        | _            |
|                              |   |       | Quarterly n         | et income per | r share                                     | •          | et income per s<br>al stock adjust     |              |
|                              |   |       | Yen 100ths of a yen |               |   |            | Yen 100                                | ths of a yen |
| December 2022 3              | -   |       |                     |               |   |            | 23.13                                  |              |
| December 2021 3rd quarter    |   |       | 17.60               |               |   | 17.55      |  |              |

(Note) Following the approval of the "Partial Amendment to the Articles of Incorporation" at the 37th Ordinary General Meeting of Shareholders held on June 16, 2020, as of the year ending December 2020, the company has changed the settlement date from March 31st to December 31st. Due to the change of the settlement date, the company did not prepare consolidated financial statements for the 3rd Quarter, 2021. Therefore, the year-on-year rate of change is not listed for the entire fiscal period of 3rd Quarter, 2021.

#### (2) Consolidated financial position

Representative:

Representative for in-

|                           |                       | Total assets           | Net assets      | Capital adequ           | uacy   |                 |
|---------------------------|-----------------------|------------------------|-----------------|-------------------------|--------|-----------------|
|                           |                       |                        |                 | ratio                   |        |                 |
| December 2022             | $3^{\mathrm{rd}}$     | Millions of yen        | Millions of yen |                         | %      |                 |
| quarter                   |                       | 25,044                 | 19,203          |                         | 76.3   |                 |
| December 2021             |                       | 24,809                 | 18,826          |                         | 75.5   |                 |
| (Refer to) Net<br>capital | Decem<br>2022<br>Quar | 3 <sup>rd</sup> 19,120 | Millions of yen | December<br>2021 period | 18,728 | Millions of yen |

#### 2. State of dividends

|               | Annual dividends    |  |                     |                 |                 |  |  |
|---------------|---------------------|--|---------------------|-----------------|-----------------|--|--|
|               | End of 1st quarter  | er End of 2nd quarter End of 3rd quarter |                     | End of term     | Total           |  |  |
|               | Yen 100ths of a yen | Yen 100ths of a yen                      | Yen 100ths of a yen | Yen 100ths of a | Yen 100ths of a |  |  |
|               |                     |  |                     | yen             | yen             |  |  |
| December 2021 | -                   | 4.00                                     |                     | 7.00            | 11.00           |  |  |
| December 2022 | _                   | 4.00                                     | _                   |                 |                 |  |  |
| December 2022 |                     |  |                     | 7.00            | 11.00           |  |  |
| (estimate)    |                     |  |                     |                 |                 |  |  |

(Note)1. Revisions from the last published dividend estimates: None

3. Estimated consolidated results of December 2022 period (January 1st, 2022 through December 31st, 2022)

(% refers to rate of change over the previous term)

|           | Net sales        |      | Operatin        | g profit | Ordinary profit |      | Profit attributa | able to own- | Net income        |
|-----------|------------------|------|-----------------|----------|-----------------|------|------------------|--------------|-------------------|
|           |                  |      |                 |          |                 |      | ers of pa        | rent         | per share         |
|           | Millions         | %    | Millions        | %        | Millions        | %    | Millions of      | %            | Yen 100ths        |
| Full year | of yen<br>16,436 | 13.9 | of yen<br>2,431 | 30.0     | of yen<br>2,977 | 14.2 | yen<br>2,063     | 12.8         | of a yen<br>29.07 |

(Note) 1. Revisions from the last published forecast of financial results: None

#### \* Addendums

- (1) Changes in major subsidiaries during cumulative quarterly consolidated period (changes in designated subsidiaries accompanied by changes within the scope of consolidation): None
- (2) Application of special accounts processing in the creation of the quarterly consolidated financial statement: Yes

(Note) For details, please see the attached document P.9 "2. Quarterly consolidated financial statement and major explanatory notes (3) Addendums relating to quarterly consolidated financial statement (application of special accounts processing in the creation of the quarterly consolidated financial statement)".

- (3) Changes to accounting policy, changes to estimates in accounting, revised restatements
- 1. Changes to accounting policies accompanying revision to accounting standards, etc. : Yes
- 2. Changes to accounting policies other than 1. : None
- 3. Changes to estimates in accounting : None
- 4. Revised restatement : None
- (4) Number of shares outstanding (ordinary stock)
- 1. Number of shares outstanding at end of term (including own stock)
- 2. Number of own shares at end of term
- 3. Average number of shares outstanding during term (quarterly total)

| December 2022           | 74,514,800 shares | December 2021           | 74,514,800 shares |
|-------------------------|-------------------|-------------------------|-------------------|
| 3 <sup>rd</sup> quarter | 74,514,600 snares | period                  | 74,314,600 snares |
| December 2022           | 3,906,949 shares  | December 2021           | 3,335,617 shares  |
| 3 <sup>rd</sup> quarter | 5,906,949 snares  | period                  | 5,555,617 snares  |
| December 2022           | 70,851,772 shares | December 2021           | 71 000 004 -1     |
| 3 <sup>rd</sup> quarter | 10,851,112 snares | 2 <sup>nd</sup> quarter | 71,089,094 shares |

<sup>\*</sup> The quarter financial statement is not subject to quarterly review by certified public accountants or auditors.

<sup>\*</sup> The descriptions of the future such as estimated results contained in this document are based on information possessed by this company at the present time and certain assumptions this company deems reasonable, and they may differ greatly to actual results due to a variety of factors.

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#### 1. Qualitative information relating to this quarter's financial results

#### (1) Explanation regarding operating results

Although Japan experienced a temporary surge in infections due to emergence of variant strains of the COVID-19 virus, economic and social activities are gradually returning to normal during this 3rd quarter consolidated period owing to the progression of COVID-19 vaccinations and other factors. On the other hand, the situation remains unpredictable due to escalating risks bearing down on the economy, such as the prolonged situation in Ukraine, the rising prices of goods due to higher resource costs across the board and the rapid depreciation of the yen in foreign exchange markets, among other risks.

In the pharmacy industry, our main clients, the introduction of systems that enable online verification of eligibility information using one's Individual Number or health insurance card at the reception counter of medical institutions, etc., which will, in principle, become mandatory from April 2023, is accelerating due to revisions to the medical system enacted in April 2022. In addition, use of these online eligibility verification systems, beginning in January 2023, will further strengthen the trend toward digitization of the medical field, including the commencement of electronic processing of prescriptions, which are currently paper-based.

Against this backdrop, we have been securing the materials and personnel necessary to install online eligibility verification systems, and expanding the scope of installations to encompass customers who plan to initialize the system.

Our group has also launched MAPs for NURSING CARE, a business support system for long-term care/wel-fare providers. This cloud-based system will feature better functions than the current product, and due to the fact that it can be installed in any location and at a low price, providers have been steadily adopting it following its release. With the release of MAPs for NURSING CARE, our group's entire MAPs series of next-generation products is now available, and we intend to conduct further promotional activities to expand our market share, with the aim of supporting the digital transformation of the medical and long-term care fields moving forward.

As a result, our business results for this 3rd quarter consolidated cumulative period was 12,491 million yen in sales (a 20.3% increase compared to the same period in the previous year), 2,113 million yen in operating profits (a 80.3% increase), 2,457million yen in ordinary profits (a 39.5% increase), and 1,644 million yen in this quarterly net income belonging to parent company shareholders (a 31.4% increase).

By segment results are as follows.

(ITS Systems and Related Business for Pharmacies)

In regard to IT systems and related business for pharmacies, in addition to the increase of initial sales, billing sales have also increased accompanying an increase in the number of customers due to expanded incorporation of the online eligibility verification system and MAPs for PHARAMCY, as well as due to an increase in the number of existing systems sold.

Consequently, IT Systems and Related Business for Pharmacies for this 3rd quarter consolidated cumulative period resulted in 9,975million yen in sales (a 24.4% increase compared with the same period in the previous year) and 2,370 million yen in operating profits (a 98.0% increase).

(IT Systems and Related Business for Clinics)

Regarding IT systems and related business for Clinics, in order to expand the sales channels nationwide, we are taking a wide range of approaches by utilizing web marketing in addition to the conventional method of developing the clinic market.

In addition to an increase in initial sales due to expanded incorporation of the online eligibility verification system, billing sales have also been bullish due to an increase in sales of existing systems, as well as due to a steady increase in the number of billing customers who installed MAPs for CLINIC, etc. At the same time, selling and administrative expenses have also increased due to initiatives aimed at expanding our share of the market for clinic systems.

Consequently, IT Systems and Related Business for Clinics for this 3rd quarter consolidated cumulative period resulted in 1,623 million yen in sales (a 13.7% increase compared to the same period in the previous year) and 210 million yen in operating losses (previous period: 20million yen in operating profits).

#### (IT Systems and Related Business for Long-term Care/Welfare)

In our long-term care/welfare system business, billing sales remain bullish due to an increase in the number of licenses, while initial sales decreased due to initialization of a large project during the same period in the previous year. In addition, depreciation associated with the release of MAPs for NURSING CARE has commenced, and our sales and administrative expenses have also risen due to our efforts in expanding sales channels.

Consequently, IT Systems and Related Business for Long-term Care/Welfare for this 3rd quarter consolidated cumulative period resulted in 401 million yen in sales (a 6.7% decrease compared with the same period in the previous year) and 33 million yen in operating losses (previous period: 35 million yen in operating losses)

#### (Other businesses)

Sales have increased due to the expansion of our subsidiary cashless business. However, both sales and operating profits have decreased in the pharmacy segment due to the effects of the COVID-19 pandemic.

Consequently, other business for this 3rd quarter consolidated cumulative period resulted in 528 million yen in sales (a 1.6% increase compared to the same period in the previous year) and 35million yen in operating losses (previous period: 33 million yen in operating losses).

(Segmented sales and operating profits and losses are the amounts before elimination of internal transactions between segments.)

#### (2) Explanation regarding financial position

#### (Assets)

Current assets at the end of this 3rd quarter consolidated accounting period came to 12,516 million yen, a decrease of 58 million yen compared to the end of the previous consolidated fiscal year. Primarily, this is due to a 54 million yen decrease in notes and accounts receivable and a 51 million yen decrease in other assets resulting from a corporation tax, etc. refund, coupled with a 63 million yen increase in cash on hand and in banks. Fixed assets came to 12,527 million yen, an increase of 293 million yen compared to the end of the previous consolidated fiscal year. Primarily, this is due to an increase of 623 million yen in investment securities resulting from acquisition of shares in Good Cycle System Inc., coupled with an increase of 122 million yen in software accompanying the release of MAPs for NURSING CARE, a decrease of 233 million yen in software in progress, and a decrease of 163 million yen in investment real estate depreciation.

As a result, total assets were 25,044 million yen, an increase of 235 million yen from the end of the previous consolidated fiscal year

#### (Liabilities)

Current liabilities during this 3rd quarter consolidated accounting period came to 3,911 million yen, a decrease of 255 million yen compared to the end of the previous consolidated fiscal year. Primarily, this is due to a decrease of 183 million yen in income taxes payable, etc. resulting from payment. Fixed liabilities came to 1,929 million yen, an increase of 113 million yen compared to the end of the previous consolidated fiscal year. Primarily, this is due to a 73 million yen increase in lease obligations and a 47 million yen increase in net defined benefit liability.

As a result, total liabilities were 5,840 million yen, an increase of 142 million yen from the end of the previous consolidated fiscal year.

#### (Net assets)

Net assets at the end of this 3rd quarter consolidated accounting period came to 19,203 million yen, an increase of 377 million yen compared to the end of the previous consolidated fiscal year. This was primarily due to acquisition of 499 million yen in treasury stock, 781 million yen in dividend payment, while retained earnings increased by 1,644 million yen.

As a result, equity ratio was 76.3% (75.5% at the end of the previous consolidated fiscal year).

(3) Explanation regarding information on future prospects such as forecast of consolidated financial results

Estimated consolidated results for the full year ending December 2022 remain unchanged from those announced on August 9, 2022 in the December 2022 2nd Quarter Financial Statement.

## $2. \ Quarterly \ consolidated \ financial \ statements \ and \ major \ explanatory \ notes$

# (1) Quarterly consolidated balance sheet

(Units: millions of yen)

| Assets         Current assets           Cash on hand and in banks         8,289         8,353           Notes and accounts receivable         2,555         2,501           Merchandise and products         688         674           Raw materials and supplies         0         0           Others         1,040         988           Allowance for bad debts         (0)         (1)           Total current assets         12,574         12,516           Fixed assets         12,574         12,516           Fixed assets         8         604         578           Land         474         474         474           Lease assets (net)         4         106         604         578           Land         474<   |                                    | Previous consolidated<br>fiscal year<br>(December 31st, 2021) | This 3 <sup>rd</sup> quarter consolidated fiscal period (September 30th, 2022) |
|---|------------------------------------|---|--|
| Cash on hand and in banks         8,289         8,353           Notes and accounts receivable         2,555         2,501           Merchandise and products         688         674           Raw materials and supplies         0         0           Others         1,040         988           Allowance for bad debts         (0)         (1)           Total current assets         12,574         12,516           Fixed assets         3         12,574         12,516           Fixed assets         8         604         578           Buildings and structures (net)         604         578         44         472         17         174         174         174<                             | Assets                             |   |  |
| Notes and accounts receivable         2,555         2,501           Merchandise and products         688         674           Raw materials and supplies         0         0           Others         1,040         988           Allowance for bad debts         (0)         (1)           Total current assets         12,574         12,516           Fixed assets         12,574         12,516           Fixed assets         8         8           Tangible fixed assets         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software         1,393         1,515           Software in progress         732         498           Reputation         2,85         212           Others         109         101           Total intangible fixed assets         2,521         2,328  | Current assets                     |   |  |
| Merchandise and products         688         674           Raw materials and supplies         0         0           Others         1,040         988           Allowance for bad debts         (0)         (1)           Total current assets         12,574         12,516           Fixed assets         ************************************   | Cash on hand and in banks          | 8,289   | 8,353  |
| Raw materials and supplies         0         0           Others         1,040         988           Allowance for bad debts         00         11           Total current assets         12,574         12,516           Fixed assets         **Tangible fixed assets           Buildings and structures (net)         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software in progress         732         498           Reputation         285         212           Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         677         1,301           Investment securities         677         1,301           Investment real estate (net)         6,733         6,569           Net defined benefit asset   | Notes and accounts receivable      | 2,555   | 2,501  |
| Others         1,040         988           Allowance for bad debts         00         (1)           Total current assets         12,574         12,516           Fixed assets         12,574         12,516           Tangible fixed assets           Buildings and structures (net)         604         578           Land         474         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1         1           Construction in progress         72         71         1         149         1515         15 <th< td=""><td>Merchandise and products</td><td>688</td><td>674</td></th<> | Merchandise and products           | 688   | 674  |
| Allowance for bad debts       (0)       (1)         Total current assets       12,574       12,516         Fixed assets       12,574       12,516         Fixed assets         Buildings and structures (net)       604       578         Land       474       474         Lease assets (net)       4       106         Rental assets (net)       2       1         Construction in progress       72       71         Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       1,393       1,515         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         To   | Raw materials and supplies         | 0   | 0  |
| Total current assets         12,574         12,516           Fixed assets         Tangible fixed assets           Buildings and structures (net)         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software         1,393         1,515           Software in progress         732         498           Reputation         285         212           Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         677         1,301           Investment securities         677         1,301           Investment real estate (net)         6,733         6,569           Net defined benefit asset         29         31           Others         955         925           Allowance for bad debts         (15   | Others                             | 1,040   | 988  |
| Fixed assets           Tangible fixed assets         604         578           Buildings and structures (net)         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         3         1,333         1,515           Software         1,393         1,515         5           Software in progress         732         498   | Allowance for bad debts            | (0)   | (1)  |
| Tangible fixed assets       604       578         Land       474       474         Lease assets (net)       4       106         Rental assets (net)       2       1         Construction in progress       72       71         Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       3       1,515         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment securities       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total fixed assets       8,380       8,816         Total fixed assets       12,234       12,237  | Total current assets               | 12,574  | 12,516   |
| Buildings and structures (net)         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software         1,393         1,515           Software in progress         732         498           Reputation         285         212           Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         677         1,301           Investment real estate (net)         6,733         6,569           Net defined benefit asset         29         31           Others         955         925           Allowance for bad debts         (15)         (11)           Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527   | Fixed assets                       | <u> </u>  | ,  |
| Buildings and structures (net)         604         578           Land         474         474           Lease assets (net)         4         106           Rental assets (net)         2         1           Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software         1,393         1,515           Software in progress         732         498           Reputation         285         212           Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         677         1,301           Investment real estate (net)         6,733         6,569           Net defined benefit asset         29         31           Others         955         925           Allowance for bad debts         (15)         (11)           Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527   | Tangible fixed assets              |   |  |
| Land       474       474         Lease assets (net)       4       106         Rental assets (net)       2       1         Construction in progress       72       71         Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       3       1,515         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (1,5)       (11)         Total investments and other assets       8,880       8,816         Total fixed assets       12,234       12,527   |                                    | 604   | 578  |
| Rental assets (net)       2       1         Construction in progress       72       71         Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       3       1,515         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527  |                                    | 474   | 474  |
| Construction in progress         72         71           Others (net)         174         149           Total tangible fixed assets         1,333         1,382           Intangible fixed assets         1,393         1,515           Software         1,393         1,515           Software in progress         732         498           Reputation         285         212           Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         677         1,301           Investment securities         6,733         6,569           Net defined benefit asset         29         31           Others         955         925           Allowance for bad debts         (15)         (11)           Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527   | Lease assets (net)                 | 4   | 106  |
| Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       ***       ***         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       ***       ***         Investment securities       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   | Rental assets (net)                | 2   | 1  |
| Others (net)       174       149         Total tangible fixed assets       1,333       1,382         Intangible fixed assets       ***       ***         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       ***       ***         Investment securities       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   | Construction in progress           | 72  | 71   |
| Intangible fixed assets         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527  |                                    | 174   | 149  |
| Intangible fixed assets         Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       677       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527  | Total tangible fixed assets        | 1,333   | 1,382  |
| Software       1,393       1,515         Software in progress       732       498         Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       877       1,301         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527  |                                    |   |  |
| Reputation       285       212         Others       109       101         Total intangible fixed assets       2,521       2,328         Investments and other assets       8       31         Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   |                                    | 1,393   | 1,515  |
| Others         109         101           Total intangible fixed assets         2,521         2,328           Investments and other assets         8         3           Investment securities         677         1,301           Investment real estate (net)         6,733         6,569           Net defined benefit asset         29         31           Others         955         925           Allowance for bad debts         (15)         (11)           Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527   | Software in progress               | 732   | 498  |
| Total intangible fixed assets         2,521         2,328           Investments and other assets  | Reputation                         | 285   | 212  |
| Investments and other assets       677       1,301         Investment securities       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   | Others                             | 109   | 101  |
| Investments and other assets       677       1,301         Investment securities       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   | Total intangible fixed assets      | 2,521   | 2,328  |
| Investment real estate (net)       6,733       6,569         Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   |                                    | <del></del>   |  |
| Net defined benefit asset       29       31         Others       955       925         Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527  | Investment securities              | 677   | 1,301  |
| Others         955         925           Allowance for bad debts         (15)         (11)           Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527  | Investment real estate (net)       | 6,733   | 6,569  |
| Allowance for bad debts       (15)       (11)         Total investments and other assets       8,380       8,816         Total fixed assets       12,234       12,527   | Net defined benefit asset          | 29  | 31   |
| Total investments and other assets         8,380         8,816           Total fixed assets         12,234         12,527   | Others                             | 955   | 925  |
| Total fixed assets 12,234 12,527  | Allowance for bad debts            | (15)  | (11)   |
|   | Total investments and other assets | 8,380   | 8,816  |
| Total assets 24,809 25,044  | Total fixed assets                 | 12,234  | 12,527   |
|   | Total assets                       | 24,809  | 25,044   |

|  | Previous consolidated<br>fiscal year<br>(December 31st, 2021) | This 3 <sup>rd</sup> quarter consolidated fiscal period (September 30th, 2022) |
|--|---|--|
| Liabilities  |   |  |
| Current liabilities  |   |  |
| Notes and accounts payable                                   | 852   | 900  |
| Accounts payable-other                                       | 465   | 519  |
| Lease obligations  | 4   | 36   |
| Income taxes payable, etc.                                   | 663   | 480  |
| Provision for bonuses  | 403   | 429  |
| Provision for points card certificates<br>Contract liability | 4   | 973  |
| Others   | 1,773   | 571  |
| Total current liabilities                                    | 4,167   | 3,911  |
| Fixed liabilities  |   |  |
| Lease obligations  | 1   | 74   |
| Net defined benefit liability                                | 1,039   | 1,086  |
| Provision for product warranties                             | 50  | 22   |
| Long-term guarantee deposits                                 | 724   | 745  |
| Total fixed liabilities                                      | 1,815   | 1,929  |
| Total liabilities  | 5,983   | 5,840  |
| Net assets   |   |  |
| Shareholder's equity   |   |  |
| Capital stock  | 2,785   | 2,785  |
| Capital surplus balance                                      | 3,347   | 3,347  |
| Retained earnings  | 14,116  | 14,949   |
| Treasury stock   | (1,539)   | (2,039)  |
| Total shareholder's equity                                   | 18,708  | 19,042   |
| Cumulative amount of other comprehensive income              |   |  |
| valuation difference on available-for-sale securities        | _   | 2  |
| Foreign currency translation adjustments                     | 69  | 114  |
| Remeasurements of defined benefit plans                      | (49)  | (38)   |
| Total other cumulative comprehensive income                  | 19  | 78   |
| Subscription rights to shares                                | 55  | 55   |
| Minority interests   | 42  | 27   |
| Total net assets   | 18,826  | 19,203   |
| Total liabilities and net assets                             | 24,809  | 25,044   |

(2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

(Quarterly consolidated statements of income)

(3<sup>rd</sup> quarter consolidated cumulative period)

(Units: millions of yen)

|  | Previous 3rd quarter consoli-                      | This 3 <sup>rd</sup> quarter consolidated    |
|--|--|--|
|  | dated cumulative period<br>(From January 1st, 2021 | cumulative period<br>(From January 1st, 2022 |
|  | To September 30th, 2021                            | To September 30th, 2022                      |
| Sales  | 10,386   | 12,491                                       |
| Cost of sales  | 5.367  | 6.230  |
| Gross profit   | 5,367  | 6,260  |
| Selling, general and administrative expenses           | 3,845  | 4.147  |
| Operating profits                                      | 1,172  | 2,113  |
| Non-operating profits                                  | 1,172  | 2,110  |
| Interest income  | 1  | 2  |
| Dividend income  | 190  |  |
| Real estate rental income                              | 754  | 783  |
| Others   | 7  | 12   |
| Total non-operating profits                            | 953  | 798  |
| Non-operating expenses                                 |  |  |
| Interest expense                                       | 0  | 4  |
| Real estate rental expenses                            | 349  | 307  |
| Equity Losses of Affiliated Companies                  | _  | 132  |
| Others   | 14   | 10   |
| Total non-operating expenses                           | 363  | 454  |
| Ordinary profits                                       | 1,762  | 2,457  |
| Special losses   |  |  |
| Losses on disposal of fixed assets                     | 1  | 0  |
| Total special losses                                   | 1  | 0  |
| Quarterly net income before adjustment for taxes, etc. | 1,760  | 2,457  |
| Corporation tax, etc.                                  | 522  | 828  |
| Quarterly net income                                   | 1,237  | 1,629  |
| Loss attributable to non-controlling interests         | (13)   | (14)   |
| Profit attributable to owners of parent                | 1,251  | 1,644  |
|  |  |  |

(Quarterly consolidated statements of comprehensive income)

(3rd quarter consolidated cumulative period)

(Units: millions of yen)

|  | Previous 3 <sup>rd</sup> quarter consolidated cumulative period (From January 1 <sup>st</sup> , 2021 To September 30 <sup>th</sup> , 2021) | This 3 <sup>rd</sup> quarter consolidated<br>cumulative period<br>(From January 1 <sup>st</sup> , 2022<br>To September 30 <sup>th</sup> , 2022) |
|--|--|---|
| Quarterly net income   | 1,237  | 1,629   |
| Other comprehensive income   |  |   |
| valuation difference on available-for-sale securities                      | _  | 2   |
| Foreign currency translation adjustments                                   | 24   | 45  |
| Remeasurements of defined benefit plans                                    | 15   | 10  |
| Total other comprehensive income   | 39   | 58  |
| Quarterly comprehensive income   | 1,277  | 1,688   |
| (Breakdown)  |  |   |
| Quarterly comprehensive income concerning par-<br>ent company shareholders | 1,290  | 1,702   |
| Quarterly comprehensive income concerning<br>non-controlling shareholders  | (13)   | (14)  |

(3) Addendums relating to quarterly consolidated financial statement

(Explanatory notes regarding prerequisites of going concern)

There is no applicable information.

(Explanatory notes for cases of considerable changes in amounts of shareholder's equity)

There is no applicable information.

(Application of special accounts processing in the creation of the quarterly consolidated financial statement)

We have calculated tax expenses by multiplying quarterly net income before taxes and effective tax rate that were reasonably estimated, following application of tax effect accounting for the income before taxes of the consolidated accounting period including this  $3^{\rm rd}$  quarter consolidated cumulative period.

This financial report is solely a translation of the Company's Kessan Tanshin (including attachments) in Japanese, which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.